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Maritime Cybersecurity Compliance Roadmap



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INFORMATION SECURITY SERVICES

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#### Floating Digital Offices















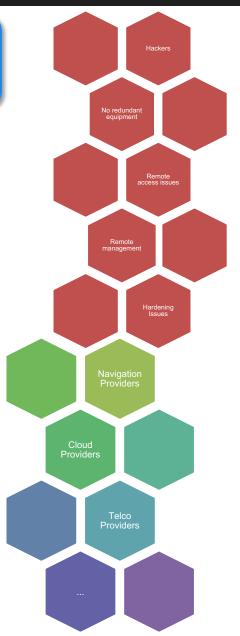






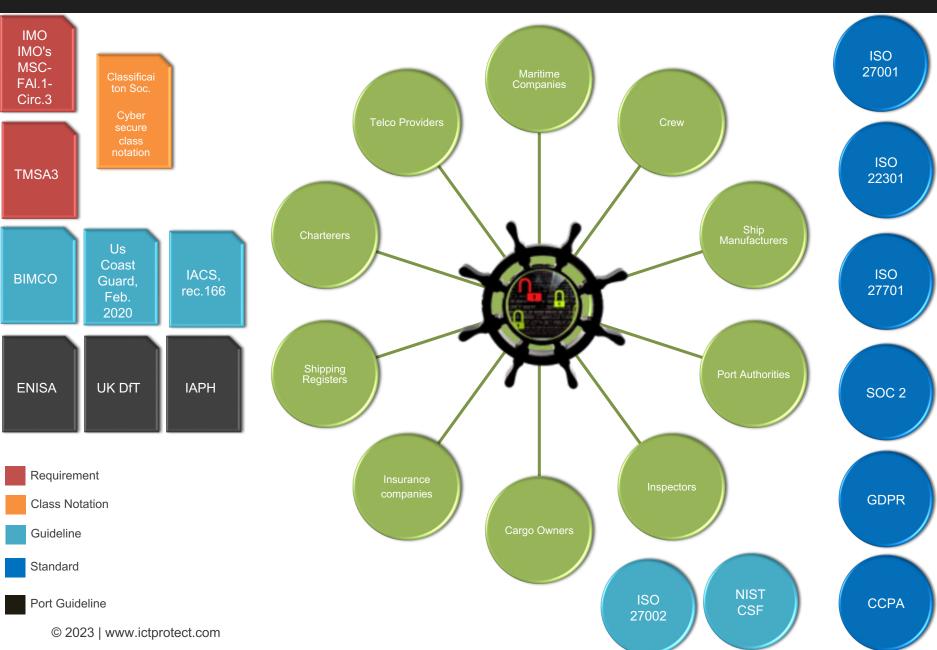






## Commercial Ships & Cybersecurity Requirements









Phase I: Define Cyber Security Team

- -- Appoint CySo
- -- Assign security responsibilities to key personnel



Goals

Assign security responsibilities to key personnel (i.e. Master, Crew, Security

Engineers, Department Managers)

**Ensure Accountability** 

Responsibilities for the assets



Risks

Asset ownership related risks

Non-repudiation related risks





Phase II: Cartography

- -- Identify Information Assets (IT & OT)
- -- Identify assets' dependencies
- -- Identify the core business requirements
- -- Identify key suppliers



Goals

Identify asset (IT/OT) dependencies

Identify services dependencies

Accurate list of critical suppliers

Accurate impact assessment

Targeted threat scenarios



Risks

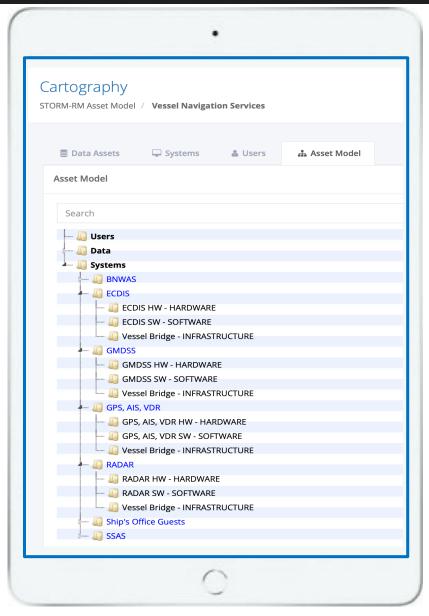
Inaccurate asset inventory

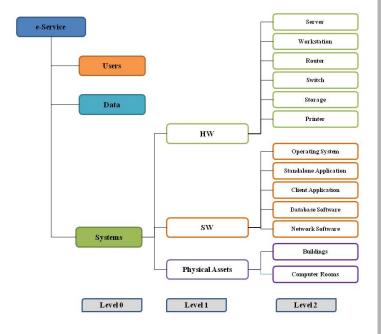
Loss of dependencies

Unwanted services / assets













Phase III: Conduct Readiness Assessment

- -- Map ISO 27001 & NIST controls with best practices such as IMO,ISM Code, TMSA, BIMCO etc.
- -- Identify existing controls and find grey areas



Goals

Promptly identify grey areas
Create a compliance baseline
Improve reporting for interested parties



Risks

Compliance risks

Non compliance with interested parties requirement





Phase IV: Evaluate Key Suppliers

- -- Evaluate their technical controls
- -- Evaluate Supported Services SLAs & DPA
- -- Compliance with applicable regulation



Goals

Confirm provided SLA

Comply with legal requirements

Assign security related responsibilities to critical suppliers

Establish a common framework for evaluating suppliers

Require cyber risk management procedures from suppliers



Risks

Supply chain risks

Technical risks during maintainance phase

Not established communication lines / escalation matrix during incidents

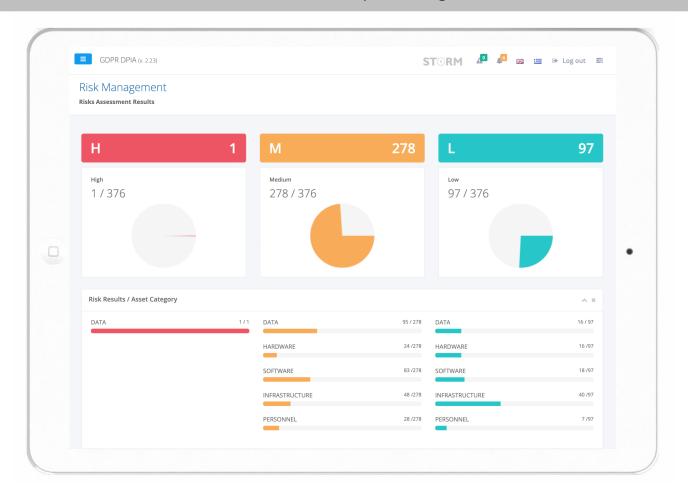
#### Digital supply chain risk

- Gartner predicts that by 2025, 45% of organizations worldwide will have experienced attacks on their software supply chains, a three-fold increase from 2021





Phase V: Conduct Risk Assessment & Risk Treatment Impact Assessment
Identify Potential Threats
Evaluate Vulnerabilities
Propose Mitigation Actions







Phase VI: Develop technical & organizational controls

-- Security Policies & Procedures – embedded in the existing Manual

-- Hardening of IT & OT equipment



Goals

Adopt security policies & procedures by all employees

Common language across company departments

Establish cybersecurity incident plans

Establish a holistic approach to cybersecurity

including IT & OT systems

Hardening and automation as possible



Risks

Miscommunication across company users

Unpatched systems





Phase VII: Develop Contingency Plans -- Identify recovery priorities

-- Identify dependencies (SLAs with key suppliers & DPA with data processors)

-- Establish communication lines

-- Create Runbooks in case of unwanted event



Goals

Implement a comprehensive Cyber security incident framework

Assign ashore and at sea the appropriate responsibilities in case of an incident

Establish communication lines

Evaluate and improve recovery steps



Risks

Miscommunication during incident management

Loss of data / service due to supplier failure

Insufficient recovery priorities





Phase VIII: Monitor, Audit & Review

-- Internal audit

-- Review technical & organizational controls



Goals

Identify grey areas & areas of nonconformity on time

Propose areas for improvement

Identify the appropriate corrective actions



Risks

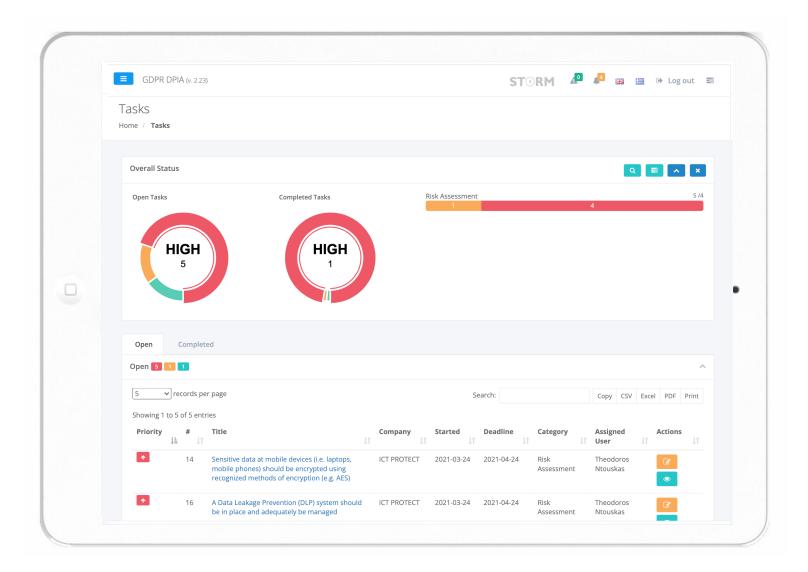
Non compliance with industry standards

Non compliance with company standards

Non compliance with interested parties requirements







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#### General Conclusions and Proposals



- With the **rapid growth** and adoption of technology in maritime environment, **Ship Information Systems (SIS)** and **Port ICT** are increasingly exposed against cyber risks.
- These cyber risks could be exploited:
  - by **satellite networks**, either
  - by the traditional communication channels
- and could have **significant impact** on all **maritime entities** affecting **international economy**.
- New & complex compliance requirements
- A holistic and common approach (Cybersecurity Compliance Framework) should be adopted for the security management of both ICT & OT systems in order to:
  - continuously monitor security and privacy risks,
  - improve their ICT-based business processes,
  - provide continuity and rendering of services for all entities of the maritime environment

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#### Introduction - Our services





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